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20 July 2021

Dear Shareholder

## ANNUAL REPORT 2021 AND NOTICE OF 2021 ANNUAL GENERAL MEETING – IMPORTANT INFORMATION

On behalf of the Board of Hornby PLC, I am pleased to confirm that our Annual Report for the year ended 31 March 2021 (2021 Annual Report) and the Notice of our 2021 Annual General Meeting (AGM or Meeting) have been published on our website and are enclosed for shareholders who elected for a hard copy of the 2021 Annual Report.

The AGM will take place on **Wednesday 15 September 2021 at 11:00 BST**. At the time of writing the Notice of AGM, it is possible that pandemic-related restrictions on indoor gatherings will continue to affect our ability to welcome shareholders at the Meeting. If attendance at the venue is permissible, it is likely that numbers will be limited. **We therefore recommend that shareholders do not attend the AGM in person and instead appoint the Chair of the Meeting to act as their proxy.** If any shareholders or their proxies do intend to attend the Meeting in person, we encourage them to advise the Company at least 48 hours in advance of the Meeting by email to [AGM2021@hornby.com](mailto:AGM2021@hornby.com). Any such communication will not provide a guarantee of admittance to the AGM where to do so would be in breach of laws and official guidelines governing public gatherings and/or the need to protect the health and safety of those already in the Meeting.

You can be assured that we have taken the necessary steps to satisfy all the legal requirements for holding our AGM. Quorum will be achieved through the attendance of two director shareholders and/or employee shareholders.

### Contingency Arrangements

Our website contains the latest information for shareholders and will be updated before the AGM should there be any changes to the arrangements set out above. Where appropriate, we will notify shareholders of the change via a Regulatory Information Service announcement as early as is possible before the date of the Meeting.

### Your Questions for the Board

Procedurally, the format of the Meeting will be restricted to the formal business of the AGM. However, we encourage shareholders to submit questions for the Board relating to the business of the meeting **by 15:00 BST on Friday 10 September 2021** by email to [AGM2021@hornby.com](mailto:AGM2021@hornby.com). The Board will, where appropriate, post answers on our website as soon as practicable after the AGM.

### Voting

The AGM provides an opportunity for shareholders to vote on important resolutions, details of which are contained in the Notice of AGM and should be read before you submit your Proxy Form. The Board considers that the proposed resolutions are in the best interests of the Company and shareholders as a whole and will vote in favour in respect of their own shareholdings. Voting on all resolutions will be conducted by way of a poll. The results of the poll will be published via a Regulatory Information Service announcement and made available on our website as soon as practicable after the AGM.

### Proxy Form

Under the circumstances, as set out above, shareholders are encouraged to submit Proxy Forms to ensure that their votes are registered. As noted above, the Board advises shareholders to appoint the **Chair of the Meeting** as proxy to exercise their vote at the AGM in accordance with their instructions. Please note that appointing a proxy who cannot attend the AGM will effectively void your vote.

We encourage you to submit your Proxy Form electronically on the Signal Shares website: [www.signalshares.com](http://www.signalshares.com). If you have not previously used Signal Shares, you will need to register using your Investor Code (IVC). This is detailed on dividend stationery and share certificates or can be obtained from our Registrar, Link Group. You may also request a hard copy of the proxy form from Link Group. They can be contacted by telephone on +44 (0)371 664 0300. Calls are charged at the standard geographic rate and will vary by provider. Calls outside the United Kingdom will be charged at the applicable international rate. We are open between 09:00–17:30, Monday to Friday excluding public holidays in England and Wales.

Your proxy form must be received by our Registrar **no later than 11:00 BST on Monday 13 September 2021**. Any appointments and instructions received after this time, or sent to any address other than that provided, will not be valid. A proxy may also be appointed by CREST members by using the CREST electronic proxy appointment service.

The Board would like to take this opportunity to thank you, our shareholders, for your continuing support and we hope you and your families remain in good health.

Yours sincerely

**John Stansfield**  
Chair of the Board

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